

Local Strategic Partnership Executive AGENDA

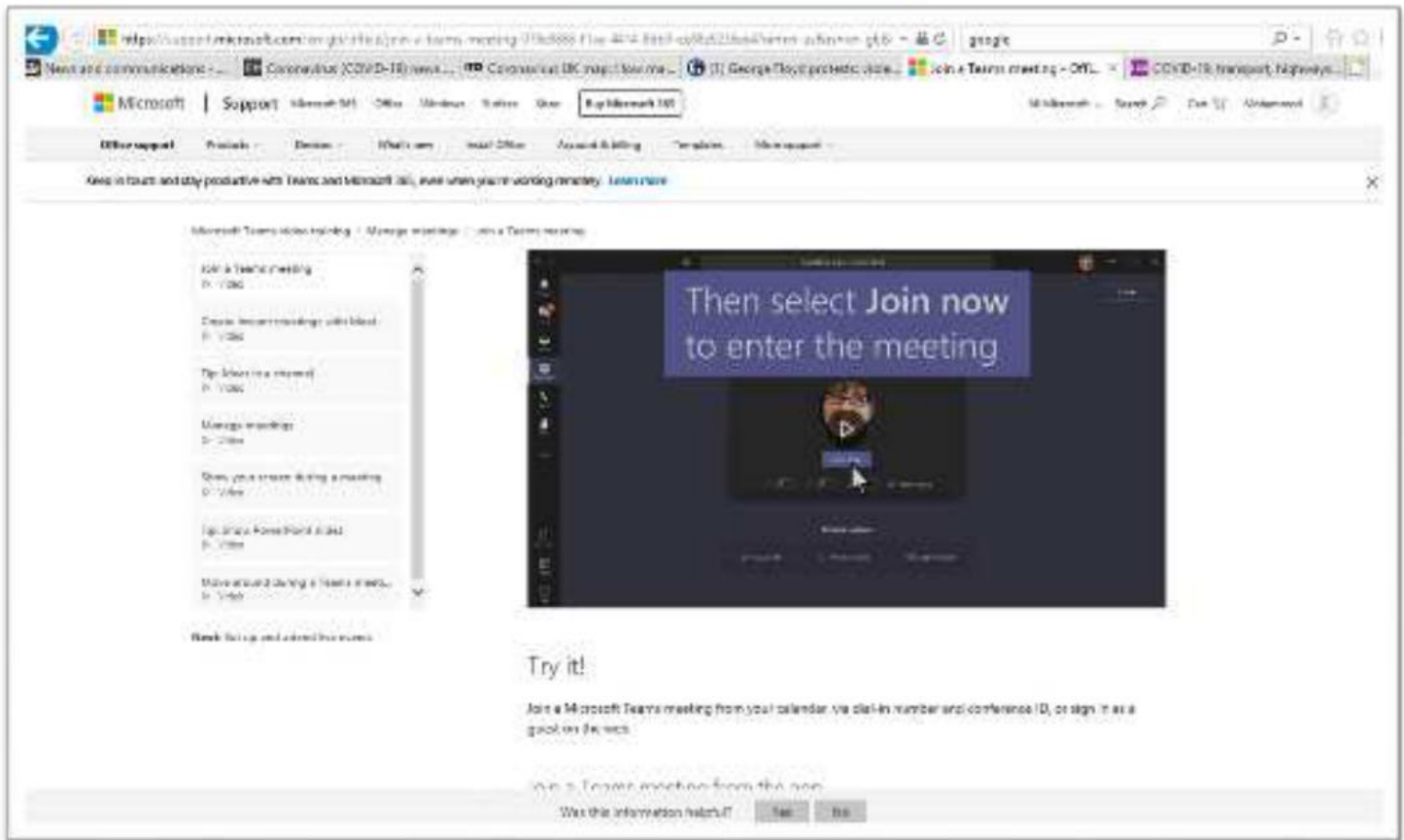
13th July 2020
Virtual Meeting via [Microsoft Teams](#)
4.30pm – 6.30pm

Time	Item	Leading	Comments (Attachments – bold)	Purpose	
4.30	1	Welcome and Apologies Minutes and Matters Arising	Julian Bell <i>Ealing Council</i>	Minutes (PAGE 4) Minutes from 20 th January 2020 meeting.	For information
4.35	2	Update on the Coronavirus and Council recovery plans.	Stuart Turner Head of Emergency Management	Emergency Management update from the Council (PAGE 14)	For information
5.05	3	Partner updates on key issues & challenges related to Covid-19 pandemic.	All partners	Roundtable updates from partners <ul style="list-style-type: none"> • Verbal updates including mitigation and recovery plans /preparations. • Discussion on local recovery plans. 	For information and discussion
5.50	4	Multi Partner Activity updates	LSP MPA Leads	Brief MPA verbal update by leads and discussion on capacity and how to take forward the work in light of Covid-19.	For information and discussion
6.05	5	Spotlight on Resource Optimisation MPA	Andrew Dakers <i>West London Business</i>	ITEM 4 Slide Pack (PAGE 28) Detailed Updates	For information
6.20	6	Final comments, next meeting and close	Julian Bell <i>Ealing Council</i>		

Membership of the Executive Board

Board Member	Title	Organisation
Julian Bell (Chair)	Leader of the Council	London Borough of Ealing
Paul Najsarek (Vice Chair)	Chief Executive	London Borough of Ealing
Tessa Sandall	Managing Director	Ealing Clinical Commissioning Group
Lainya Offside-Keivani	Chair	Ealing Community Network
Janpal Singh Basran	Vice Chair	Ealing Community Network
Dele Ryder	Partnerships and Fundraising Manager	A2 Dominion
Peter Gardner	Borough Commander	Metropolitan Police Service
Chris Blake	Director of Commercial Development	London North West Healthcare NHS
Barbara Tilley	Director	Ealing CVS
Olivia Hargadon	District Operations Manager, West London District	Job Centre Plus
Karen Redhead	Principal	West London College
Sarah Rushton	Director of Local Services	West London NHS Trust
Ben Moore	Borough Commander	Ealing Fire Brigade
Peter John	Vice Chancellor	University of West London
Andrew Rollings	Chair	Make It Ealing
Andrew Dakers	Chief Executive	West London Business (WLB)

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Any problems contact us

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Mohammed Ahmed



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**LOCAL STRATEGIC PARTNERSHIP FOR EALING
EXECUTIVE BOARD MEETING
Monday, 20 January 2020 at 4.30pm
Catalyst Housing Office
26-30 Uxbridge Road, Ealing, London W5 2AU**

MINUTES

ATTENDANCE

Executive Board Members	
Julian Bell (Chair)	London Borough of Ealing
Paul Najsarek (PN) Vice-Chair	London Borough of Ealing
Sahil Khan (SK)	Catalyst Gateway
Chris Blake (CB)	London North West Healthcare NHS
Anthony Woodman (AW)	University of West London
Andrew Dakers (AD)	Ealing Business Partnership
Neha Undakat (NU)	Ealing Clinical Commissioning Group
Dele Ryder (DR)	A2 Dominion
Ben Moore (BM)	LB Fire Service
Andrew Rollings (AR)	MakeitEaling / British Lands
Olivia Hargadon (OH)	DWP / Job Centre Plus
Also attended	
Kieran Read (KRD)	LBE Director of Strategy & Engagement
Stephen Meah-Sims (SMS)	Interim Head of Strategy, Performance & Intelligence
Mohammed Ahmed (MA)	LBE Policy Officer (Secretariat)
Tracy Round-Turner (TRT)	West London College
Supt Jill Horsfall (JH)	Met Police
Wendy Meredith (WM)	LBE Public Health
Mona Sahota (MS)	LBE Public Health
Chris Hilton (CH)	West London NHS Trust
Nicola Wheeler (NW)	Catalyst Gateway
Joanne Mortensen	Ealing Council Sustainability Programme Manager
John Barber (JB)	NHS England

1. Welcome and Apologies (Agenda item 1)

The Chair welcomed all LSP members to the meeting and thanked everyone for arriving on time. The Chair also formally welcomed:

- Anthony Woodman (University of West London)
- Supt Jill Horsfall deputising for Peter F Gardner (New Borough Commander)
- Wendy Meredith (Interim Director of Public Health) and Mona Sahota (Public Health)
- Tracy Round-Turner (Asst Principle of WL College) deputising for Karen Redhead
- John Barber (Clinical Fellow NHS England) Shadowing Paul Najsarek

Apologies for absence had been received from:

- Karen Redhead, West London College
- Peter F Gardner, New Borough Commander
- Janpal Singh Basran, Ealing Community Network
- Sarah Rushton, West London NHS Trust (*CH arrived at 18.00 to deputise*)
- Barbara Tilley, Ealing Community & Voluntary Services

The Chair expressed his thanks to Sahil Khan and his colleagues at Catalyst Housing for hosting the meeting and providing the LSP with such excellent meeting facilities.

1b. Minutes and Matters Arising (Agenda item 2)

There were no points of accuracy in relation to the minutes.

RESOLVED:

- **That the minutes of the meeting of the LSP Executive Board held on 14 October 2019 be agreed and the Chair be authorised to sign them as a true and correct record.**

ACTION:

20/01/20/1b Secretariat to formally record that the minutes were resolved.

2. LSP Partner Updates on key issues

West London College

- TRT mentioned the College is hosting a higher education fair on 8th July with local employers and partners at Ealing Green Campus.
- The aim is to encourage young people to take up science, technology, engineering, arts and mathematics (STEAM) subjects and consider future career options in these disciplines.
- College expecting around 500 school children from across West London and will put on various fun and interactive activities for young people to sample and engage with STEAM ambassadors.
- College hit the recruitment target for 16-18 year olds in 2019; numbers are lower for adult learners.

DWP/ Job Centre Plus

- OH reported that given the recent general election outcome, the DWP administration will remain the same and will continue with the current welfare reform programme.
- The focus for DWP in West London is joining up local services, doing more collaborative and co-location work.

Catalyst Housing

- SK mentioned the increase in community hardship grants for tenants.
- Catalyst worked with local partners to set up a food pantry which go beyond the food bank model, creating a sustainable and long-term solution to food poverty.
- NW reported that Catalyst have received the £0.5 million to turn the undercroft garages in Havelock Estate into community spaces and plan to deliver this in the new financial year.

MakeitEaling/ British Lands

- AR mentioned that business activities and retail lettings have picked up pace in the last quarter.
- Refurbishment work starting soon on Crystal House which British Lands are going to turn into office, retail and co-working spaces that will also improve the area around Ealing Broadway station.
- Chair mentioned that despite the delays with the Crossrail project; he has been reassured that the Ealing Broadway station work will be completed as scheduled.

LB Fire Services

- BM mentioned LFB undertaking a big recruitment drive with some local candidates appointed.
- Youth engagement / community awareness work progressing well.
- The Cadet Unit is opening around 31st March 2020.
- LFB now looking for more accommodation to house the new recruits.

University of West London

- AW reported the increase in foreign student application and intake.
- UWL Sports Hub is now open in Gunnersbury and is one of the largest outdoor sporting facilities in London.

- UWL launching the new school of biomedical science and well-being centre.
- Prof Peter John, was awarded a CBE in the New Year honours list.

ACTION:

20/01/20/2a Secretariat to formally record that the Chair formally expressed congratulations on behalf of the LSP.

A2 Dominion

- DR mentioned their MOPAC funding application has been successful and the youth project initiatives and activities will be launched in summer 2020 in Southall, Havelock Estate and Acton.
- They have also received additional funding for youth diversionary activities.
- A2Dominion announced as the West London finalist for corporate social responsibility award.

Public Health

- WM mentioned the annual Public Health Report on serious youth violence.
- The report seeks to understand the root causes of serious youth violence from a public health angle and shines a light on the importance of healthy child development.

ACTION:

20/01/20/2b Secretariat to circulate electronic copies of the Public Health report to partners.

Clinical Commissioning Group (CCG)

- NU mentioned CCG implemented the NHS winter resilience plan, designed to keeping the system flowing and ensuring the appropriate care setting for patients.
- The Single Point of Access (SPA) community service seems fairly successful in managing all adult mental health referrals as well as providing telephone support to patients and carers.
- The SPA helps to provide the right out-of-hours care for people in crisis 24 hours a day, 7 days a week, 365 days a year. When someone feels unsafe, at risk or unable to cope without professional advice, trained mental health advisors and clinicians will work with people to enable them to manage their difficulties without having to access other services.
- NHS testing new 111 services designed to help direct patients to the right local service, first time.
- GP Surgeries - Extended Access Hubs (8am-8pm) with increasing use of social prescribing.
- CCG recruiting links workers for two new PCNs and three clinical pharmacists.

Met Police

- JH mentioned Met Police wider priorities (serious violence, burglaries and repeat offenders).
- 250 new police officer being recruited in the West Area (to enable more proactive policing).
- Estate review strategy is continuing and all accommodation / decanting decision on hold or suspended.

Ealing Business Partnership (West London Business)

- AD mentioned positive business trends and movement in Jan 2020.
- Post Brexit; businesses will require support particularly in the manufacturing goods, food and drinks sector due to regulatory change.
- WL business awards 2020 and the Park Royal employer reward card.
- Social community investments covering capital/ West London and MIPIM UK's leading property event / summit taking place in London that brings together top-level real estate professionals.

London North West Healthcare NHS

- CB mentioned that the new Chair of London North West University Healthcare NHS Trust will continue in his current role as Chair of the Hillingdon Hospitals NHS Foundation Trust.
- More focus on joint working and integrated sexual health services (community sexual health hub).

- Building works going on across hospitals and community sites to improve our buildings, access and the environment. The most recent is the Modular Unit building - Northwick Park Hospital.

Ealing Council

- PN mentioned that although central government has stood down operation 'Yellow Hammer', local Brexit preparations may need to be stepped up later; towards the end of the transition period.
- Ealing council undertaking resilience peer review (emergency planning).
- Proposed council budget for 2019-20 is focussed around managing the pressures, increase in demand and investments needed in adult / children's social care, SEN and tackling homelessness.
- The council is in a financially strong position and on track for a balanced budget.
- The recent election preparation went well and according to plans.
- The Chair mentioned the council's flagship housing project of creating 2,500 new genuinely affordable homes by March 2022 is on schedule.

3. LSP Multi Partner Activities (MPA): Planning Updates

A) Workforce Planning:

Progress updates by MPA Lead: Tracy Round-Turner (West London College)

Ealing central supported internship programme:

- TRT gave an overview of the proposed Ealing central supported internship programme and mentioned that this had no cost to organisations.
- WL College developed local support structures and guidance for employers and there will be hands on support available for all employers that offer placements.
- WLC working with John Redmonds (Head of Ealing Youth Service) to secure training base for apprentices and support staff.

Comments / feedback received:

- LSP members mentioned that this was a sound proposal and was successful in the past.
- Venue for the Ealing Jobs fair had limited space which made it feel crowded was not suitable for vulnerable / SEND people.
- SK mentioned that there were 800 participants, and many had language needs.
- The cost is a factor in venue selection and need partners coming forward with contributions.
- Chair was pleased with the local supported internship programme beginning to take shape.

ACTIONS:

20/01/20/3A1	Partners to take to Ealing central supported internship programme back to their respective organisations for consideration and agreement.
20/01/20/3A2	Secretariat / TRT to produce simple expression of interest form and circulate to all LSP members.
20/01/20/3A3	The supported internship & employment programme is to be officially signed off at at the April / July LSP meeting.
20/01/20/3A4	Individual partners to ensure that this is supported and embedded throughout their organisations.
20/01/20/3A5	Ealing Jobs fair (2020/2021) planning discussion to continue in sub-groups.
20/01/20/3A6	LSP members to lend their support by sponsoring the jobs & careers fair / event or make available staff with event management experience and expertise.
20/01/20/3A7	MPA partners report back on progress to the LSP in autumn/winter 2020.

B) Resource optimisation

Progress updates by MPA Co-lead: Andrew Dakers (West London Business).

JH apologised for not being able to provide updates on troubled families / priority neighbourhood work and will need to seek further directions from Peter Gardner (BCU.)

AD mentioned the following progress with MPA work:

- Arranged Resource Optimisation planning and delivery group meetings in Nov and Dec 2019.
- MPA members agreed to have a specific lead for procurement and social value work.
- Mapping the public estate and key organisational resources in Ealing have already been carried out by Ealing 'One Public Estate' (OPE) project team.
- Secretariat and AD finalised communication to identify the key procurement / commissioning leads in partners orgs and explain the purpose of the developing a network and benefits.
- Initial meeting arranged for 19 Feb 2020 with Heads of Procurements and social value leads.

Comments / feedback received:

- Chair mentioned he was pleased with good progress made with work strand.
- Some members mentioned the potential social value of HS2 / Crossrail for Ealing and West London.
- PN – Property relocation is similar to the situation in Hillingdon.
- BM – commented that the One Public Estate strategy was feasible for small scale collaborative projects but wary of the practical challenges in relation to the Ealing Blue light strategy and co-location of emergency services due to very specific accommodation requirements.

ACTIONS:

- 20/01/20/3B1 Peter Gardner (new Borough Commander) to lead discussion on troubled families and on priority neighbourhoods.
- 20/01/20/3B2 MPA group to explore and consider ways of the LSP adding value to existing 'One Public Estate' projects.
- 20/01/20/3B3 MPA group to invite the project leads of Ealing Blue Light Strategy to come and deliver a briefing at the next Exec Board meeting and consider ways for LSP connecting and feeding into the current OPE projects.
- 20/01/20/3B4 MPA partners report back on progress to the LSP in autumn/winter 2020.

C) Volunteering

Progress updates by SMS on behalf of BT and LOK:

SMS mentioned the following progress with MPA work:

- A delivery group meeting took place on 20th November and a working draft of the partnership volunteering charter was developed – see attached.
- The draft was discussed with voluntary sector organisations at an ECN meeting in Dec.
- The draft Volunteering Charter was circulated to LSP members for their consideration.

Comments/ feedback received:

- Chair mentioned that the approach taken with the Charter 'seems very sensible'.
- PN suggested that Volunteering could be linked to the resilience agenda and involve community champions. The volunteering charter should mention something about training up resilience volunteers.
- KR mentioned the input needed from other partners especially business in developing the charter and getting them more involved with this MPA.

ACTIONS:

- 20/01/20/3C1 Partners to take this back to their respective organisations for consideration and agreement.
- 20/01/20/3C2 The Volunteer Charter is signed by all partners at the April /July LSP meeting.
- 20/01/20/3C3 Individual partners to ensure that this is embedded throughout their organisations.
- 20/01/20/3C4 Partners report back on progress to the LSP in autumn/winter 2020.

Chair thanked SMS for the brief update and MPA group for their collective effort and progress to date.

4) Spotlight on Health promotion

Presentation by MPA Lead: Neha Unadkat (CCG)
Co-Lead: Mona Sahota (LBE Public Health)

LSP ask:

- All LSP orgs to commit to achieving LHWA minimum of foundation stage accreditation within 18 months.
- LSP Board Members to decide if they want to make their pledge / commitment publicly.
- Partners to follow up by designating staff / leads in their respective organisation to liaise with CCG.

NU gave an update on seasonal health campaigns and what's working well this year:

- NHS is working to ensure GP systems are in place to increase uptake of flu vaccination.
- Ealing Council is promoting seasonal flu vaccination to schools, social care staff (via drop in clinics) and care home staff.
- NHS England is sending regular communications on seasonal flu and updates are sent out to all partners and practices proactively.
- School age immunisation rates are improving through good joint working between NHS England, CNWL and Ealing Council.
- Communications across Ealing council and NHS Ealing CCG and via social media.

Challenges this year:

- There has been a stock issue for flu vaccines which has impacted on this year's uptake in age 2/3 year olds and created a delay in the roll out the school aged flu vaccination programme.
- Ealing Council is promoting flu immunisation amongst care homes however continued variability between providers is still a challenge.

Comments/ feedback received:

- AD mentioned the response GLA / City Hall was very slow and the online form is over 20 pages and action plan taken 3 days to complete and so may not suitable or feasible for SMEs.
- WM appreciated such useful feedback and mentioned the need for this to be proportional and achievable.
- Cllr Bell was mentioned re-accreditation timeframe and was pleased that lots of groundwork already in place.
- BM – Asked about expiry date of the accreditation and mentioned that LFB had achieved this successfully.

ACTIONS:

- | | |
|-------------|---|
| 20/01/20/4A | Partners to share briefing with the senior leadership teams from their respective Organisations. |
| 20/01/20/4B | Partners consider how the Workplace Health Award maybe taken forward within their organisation and feedback at next LSP. |
| 20/01/20/4C | Individual partners to ensure that this is embedded throughout their organisations. |
| 20/01/20/4D | Partners to identify relevant workplace health award lead in their respective organisations and provide contact details to Mona (Ealing Workplace Health Lead). |

Chair thanked NU / RB and MPA group for their effort and encouraged partners to work towards to achieving workplace health award.

5) Spotlight on Customer insight

Progress updates by KR on behalf of LBE:

SMS mentioned the following progress with developing a partnership online data platform / data and intelligence hub:

- Partners were invited to demonstration sessions with prospective suppliers on 5th December.
- A prospective tool has been selected –this is currently being used by a number of other local authorities and meets most of our objectives for the hub.
- Funding sources are currently being explored with the likely cost being around £30,000 for 3 years (initial contract will be for one year, with possibility of further extension).
- The data observatory will be maintained by the council's Performance and Intelligence department in collaboration with a network of partners.
- Once funding has been ascertained in early 2020 an implementation plan will be developed, with the hub intended to go live by the summer.

Progress with developing network of performance & data analysts:

- Cross partner network of performance & data analysts met in November and proposed a number of key principles.
- Partners agreed to share their top three research reports highlighting current key issues.
- It was suggested that a visual dashboard focused on the performance indicators set out in the Borough Plan would be useful to present to the LSP on a quarterly basis with a RAG rating in terms of outcomes such as crime, employment, health etc.
- Next meeting planned for 11th February 2020.

Comments/ feedback received:

- PN – need to focus on MOPAC / Crime Data / Public health data.
- DR – suggested comparative work with other LA's / observatories data focus.
- Members mentioned MPA sub-group meetings were really well attended and insightful.
- DR – mentioned that it's not too late for partners to make contributions.

ACTIONS:

20/01/20/5A MPA group to prepare a visual dashboard focused on the performance indicators set out in the Borough Plan and present to the LSP on quarterly basis with a RAG rating in terms of outcomes such as crime, employment and health etc.

20/01/20/5B Request to partners, to explore support for funding the data platform.

Chair thanked MPA groups for their effort and the progress made to date.

6) Climate emergency

Presentation by Joanne Mortensen: (Ealing Sustainability Programme Manager)

Key points:

- In April, our full council unanimously approved a motion declaring a climate emergency in Ealing.
- Climate emergency and sustainability policy focus on making Ealing carbon neutral by 2030.

Key areas of local influence & impact:

- Energy – efficiency & renewables
- Waste – food waste & consumerism
- Transport – reducing car use
- Food systems – local options
- Green space – carbon capture & biodiversity

- It's important to note that this is the council's response, but it is going to take partnerships and community to make meaningful change.
- Council done some transformative projects on energy reduction – street lighting and deep retrofits – but there is still more to do.

- Food waste has so much carbon “embodied” in it – for example the farming inputs, the transportation, the packaging, the consumer experience etc. There are some real opportunities bringing our waste operations in house next year.
- Transport– requires shift away from the car and make all car journeys as low carbon intensity as possible – and oppose airport expansions.
- Food systems are about influencing consumer behaviour and using our own spend to reflect our commitment. Reducing industrial farming, air freight and encouraging local sourcing will all help.
- Lots of community food growing schemes – orchards, estates, community gardens and thriving allotment scene.
- Ealing is graced with plentiful green spaces and fierce stewardship, and there is more we can do.

Comments/ feedback received:

- University of WL invested in LED lights and made significant savings on utility costs.
- Many of the environmental policies and strategies are being led from business point of view.
- BM – LFB greener vehicle not feasible at this stage and concerned about safe disposal of lithium batteries. Electric car charging point available at Ealing fire station.
- SK – Catalyst caretakers / estate management staff are now using bikes to get about.
- PN – As part of the sustainability strategy work going forward LSP may want to collate all different public commitments from all our key partners for more effective planning and co-ordination.
- AD – mentioned social and environmental values are very important to West London Businesses.
- PH colleagues suggested that there should be a ‘carrots and stick’ approach similar to the smoking.
- Chair mentioned the need for behavioural change and publicised ‘car free day’ planned for sept 2020 which all local partners could get involved with and support.
- Chair mentioned examples of radical plans by European cities such as GENT and proposed Birmingham model.

ACTIONS:

- | | |
|-------------|--|
| 20/01/20/6A | LSP members are encouraged to embed climate emergency action points into the multi-partner activities. |
| 20/01/20/6B | LSP members to have more engagement / consultation –help shape strategy, make organisational commitments and share messages. |
| 20/01/20/6C | LSP members to designate a climate emergency lead for follow up work. |

9. Any Other Business

PN mentioned that Anthony Lewis has been appointed as the new Head of Strategy, Performance and Intelligence. SMS is due to leave Ealing at the end of March 2020. The Chair formally thanked SMS for all his contribution to the LSP and for co-ordinating the MPA work with partners.

The Chair thanked everyone for their attendance.

The meeting ended at 18.35 pm.

Summary Action Log

ACTIONS:

Reference	Task(s)	Responsible	Complete by	Status
20/01/20/1b	Secretariat to formally record that the minutes were resolved.	MA	20/01/2020	Completed
20/01/20/2b	Secretariat to circulate electronic copies of the Public Health report to partners.	MA	20/01/2020	Completed
Workforce MPA				
20/01/20/3A1	Partners to take to Ealing central supported internship programme back to their respective organisations for consideration and agreement.	All LSP Partners	31/01/2020	Completed
20/01/20/3A2	Secretariat /TRT to produce simple expression of interest form and circulate to all LSP members.	MA	31/01/2020	In progress
20/01/20/3A3	The supported internship & employment programme is to be officially signed off at the April / July LSP meeting.	MA	30/03/2020	In progress
20/01/20/3A4	Individual partners to ensure that this is supported and embedded throughout their organisations.	All LSP Partners	30/03/2020	Completed
20/01/20/3A5	Ealing Jobs fair (2020/2021) planning discussion to continue in sub-groups.	MA	N/A	On going
20/01/20/3A6	LSP members to lend their support by sponsoring the jobs & careers fair and make available staff with event management experience and expertise.	All LSP Partners	N/A	In progress
20/01/20/3A7	MPA partners report back on progress to the LSP in autumn/winter 2020.	TT/WLC	26/11/2020	In progress
Resources MPA				
20/01/20/3B1	Peter Gardner (new Borough Commander) to lead discussion on troubled families and on priority neighbourhoods.	PG	28/02/2020	In progress
20/01/20/3B2	MPA group to explore and consider ways of the LSP adding value to existing 'One Public Estate' projects.	PG/AD	31/01/2020	In progress
20/01/20/3B3	MPA group to invite the project leads of Ealing Blue Light Strategy to come and deliver a briefing at the next LSP Exec Board meeting.	PG/AD	31/01/2020	In progress
20/01/20/3B4	MPA partners report back on progress to the LSP in autumn/winter 2020.	MA	26/11/2020	In progress
Volunteering MPA				
20/01/20/3C1	Partners to take this back to their respective organisations for consideration and agreement.	KR/RA	31/01/2020	Completed
20/01/20/3C2	The Volunteer Charter is signed by all partners at the April /July LSP meeting.	KR/RA	30/03/2020	In progress
20/01/20/3C3	Individual partners to ensure that this is embedded throughout their organisations.	KR/RA	13/07/2020	In progress
20/01/20/3C4	Partners report back on progress to the LSP in autumn/winter 2020.	KR/RA	26/11/2020	In progress
Health MPA				

20/01/20/4A	Partners to share briefing with the senior leadership teams from their respective Organisations.	ALL	31/01/2020	Completed
20/01/20/4B	Partners consider how the Workplace Health Award maybe taken forward within their organisation and feedback at next LSP.	ALL	31/01/2020	In progress
20/01/20/4C	Individual partners to ensure that this is embedded throughout their organisations.	ALL	13/07/2020	In progress
20/01/20/4D	Partners to identify relevant workplace health award lead in their respective organisations and provide contact details to Mona (Ealing Workplace Health Lead).	ALL	30/03/2020	In progress
Customer Insight MPA				
20/01/20/5A	MPA group to prepare a visual dashboard focused on the performance indicators set out in the Borough Plan and present to the LSP on quarterly basis with a RAG rating in terms of outcomes such as crime, employment and health etc.	KR/RA	30/03/2020	In progress
20/01/20/5B	Request to partners, to explore support for funding the data platform.	KR/RA	30/03/2020	Completed
Climate Emergency				
20/01/20/6A	LSP members are encouraged to embed climate emergency action points into the multi-partner activities.	ALL	N/A	On going
20/01/20/6B	LSP members to have more engagement / consultation –help shape strategy, make organisational commitments and share messages.	ALL	N/A	On going
20/01/20/6C	LSP members to designate a climate emergency lead for follow up work.	Chair	31/03/2020	In progress